

ITEM	Est total cost	Priority (1-5)	FY10	FY11	FY12	FY13	FY14	FY15	Comments
Buildings/improvements:									
Opera House Maint Reserve			20,000	20,000	20,000	20,000	20,000	20,000	Bal 12/31/09 = \$108,997
Public Landing Rest Room Roof	12,000			12,000					
Replacement generator: OH, PSB							30,000		
Land/improvements:									
Reconstruct tennis courts	32,000								\$24,777 in reserve funds
Machinery & Equipment:									
Thermal Imaging Camera	18,000				18,000				Upgrade & Replacement
Vehicles:									
Police cruiser	23,000			25,500	25,500	25,500	26,000	26,000	
Police 4x4 Pickup	30,000		30,000	30,000					Transfer 03 Chev to Fire Chief
Fire Truck	420,000				XX				Replace Engine 1 & phase out Eng 6
Fire Utility tk	60,000		X (finance)						
Infrastructure:									
<i>See WW and DPW CIP</i>									
Misc. Reserve Deposits:									
Fire Truck Reserve				50,000					Bal 12/31/09 = \$82,904
Parking Reserve			20,000	20,000	20,000	20,000	20,000	20,000	Bal 12/31/09 \$48,277
Megunticook Lake Dams Reserve			5,000	5,000	5,000	5,000	5,000	5,000	Reserve for repairs. Bal 12/31/09 = \$69,482
Harbor Dredging Reserve			12,000	12,000	12,000	12,000	12,000	12,000	Reserve for periodic dredging. Bal = \$68,277
Harbor Projects Reserve			42,400	44,400	44,400	44,400	44,400	44,400	See separate CIP. Bal 12/31/09 = \$112,343
Snow Bowl Reserves			35,000	58,000	50,000	50,000	50,000	50,000	See separate CIP. Bal 12/31/09 = \$29,806
Energy Conservation Reserve			15,000	15,000	15,000	15,000	15,000	15,000	Proposed new fund
Economic Development Reserve			14,400	14,400	14,400	14,400	16,560	16,560	Fund from cell tower lease
Sub-total capital expense:*	595,000		193,800	306,300	224,300	206,300	238,960	208,960	
Debt Payments:									
Office Renovations		1	32,600						
Tannery Demolition		1	60,783	60,783	60,783	60,783	60,783	60,783	Last pmt due 8/19/2025
Public Safety Building		1	80,376	78,870	77,144	75,451	73,638	71,775	Last pmt due 5/1/2024
Fire Truck		1			50,000	50,000	50,000	50,000	w/ reserve \$ above, finance balance
Library Grounds Improv		1	31,659	30,986	30,237	29,415	28,535	27,641	Last pmt due 11/1/2018
Pathway,sewer, Pub Saf combination		1	33,232	26,535					Last pmt due 4/30/11
Fire Utility Tk			15,700	13,644	13,644	13,644			
Sub-total debt service:*			254,350	210,818	231,808	229,293	212,956	210,199	
Annual Budget Totals *	595,000		448,150	517,118	456,108	435,593	451,916	419,159	

*See also DPW, Wastewater, and Parks & Recreation CIP

ITEM	Est total cost	Priority (1-5)	FY10	FY11	FY12	FY13	FY14	FY15	Comments
Buildings/improvements:									
Work bay & storage	275,000	2				X			New mechanics workbay & tk storage building
Change High Bay lights	?	3			X				Change for high efficiency lights
Land/improvements:									
DPW Facility Paving	50,000	2			50,000				paving pw facility
Machinery & Equipment:									
2004 backhoe	75,000						X (finance)		Moved replacement from FY10- purchase excavator
Excavator	125,000	2			X (finance)				Small excavator for ditching/culvert replacement
2000 Wheel loader	125,000	2				X (finance)			Replace w/ size larger than current
Snow Blower	100,000	1		X (finance)					New approach downtown & sidewalk snow removal
Pressure washer/Trailer	18,000	3	12,000	6,000					To thaw culverts etc.
SS Sander	10,000	1			10,000				Replace w/ 2000 truck
SS Sander	12,000	1						12,000	Replace w/ 2001 truck
1989 Bambardier	70,000	4					70,000		For sidewalk snow removal
Vehicles:									
1998 3/4 ton pickup w/ plow	40,000		40,000						replacement - downtown plowing/maint
1995 1500 pickup	35,000	3				35,000			Replace 2 wheel drive mechanics' truck
2000 dump tk	180,000	1			X (finance)				Replace w/ all wheel drive tk/plow/wing
2001 dump tk	150,000	1						X (finance)	Replace tk, plow & wing
2002 PU	35,000	3					35,000		
Infrastructure:									
streets		1	185,000	200,000	190,000	190,000	190,000	190,000	street resurfacing
sidewalks		1	8,000	15,000	15,000	15,000	15,000	15,000	maint./repair/resurface
storm drains		1	10,000	30,000	30,000	30,000	30,000	30,000	maint./repair/replace
storm drain reserve		1	20,000	20,000	20,000	20,000	20,000	20,000	12/31/09 bal in reserve = \$20,813
Willow St area drainage			100,000						Estimate for work to be done in 2009
Steamboat Landing	38,400	1		38,400					Replace rotted storm drain
Molyneaux Rd box culvert	23,000	1		23,000					Replace rotted double culvert in brook
Molyneaux Rd bridge	48,600	1		48,600					Rebuild deteriorated bridges
Belmont Ave box culvert	28,000	2			28,000				Replace culvert (currently sewer line running thru it)
Rollins Rd box culvert	24,600	2				24,600			Replace dysfunctional double culvert
Sub-total capital expense:	1,502,600		375,000	381,000	343,000	314,600	360,000	267,000	
Debt Payments:									
FY09 5500 Dump			18,786	18,786	18,786	18,786			
2007 Highway Truck			19,867	19,867					
Street Sweeper	125,000		15,641	15,641	15,641	15,641	15,641	15,641	Finance over 10 years - last pmt FY16
10 Wheel Truck	100,000		22,117	22,117					Finance over 5 years
Building Addition	105,000		25,000	25,000					Self financed over 4 years.
Frye St Project balance	228,160		32,500	32,500	32,500	32,500	32,500		Self financed -last payment in FY14
New misc. equipment debt				?	?	?	?	?	Est for financed equipment purchases
Sub-total debt service:			133,911	133,911	66,927	66,927	48,141	15,641	
Annual Budget Totals	1,502,600		508,911	514,911	409,927	381,527	408,141	282,641	

Camden Wastewater Dept.

Capital Improvement Plan

Tax Supported Capital Expenses	Priority (1 to 5)	Estimate of Cost.	FY10	FY11	FY12	FY13	FY14	FY15	Notes
Treatment Plant									
Pump Stations									
Rawson Ave. PS Upgrade	1	750,000		X(finance)					Rockport Cost Share(bid spring/summer 2010)
Sea St. PS Upgrade	2	209,000			X(finance)				Rebuilt pumps FY08 (cost \$9,148)
Mt. Battie PS Upgrade	2	135,000			X(finance)				
Collection System									
John St. Sewer Ext. (option B)	2	405,475		??					
Spring Street replace	1	95,000		95,000					In conjunction w/ DPW & Aqua ME
Thomas Street replace?	3	??							Potential work in conjunction w/ DPW work
Cobb Road Ext.	5	200,000							
Molyneaux Rd. (Riverside to Rt. 52)	5	500,000							
Upper Mountain St.	5	350,000							
Upper Washington St.	5	250,000							
Beaucaire Ave.	5	1,750,000							
Bond Payments									
Bayview Pump Station Upgrade			60,635	60,628	60,621	60,614	60,607		Last payment due FY14
Treatment Plant Upgrade			68,745	68,745	68,745	68,745	68,745	68,745	Pmts. To be offset by cost share from Rockport
Rawson Avenue Pump Station				X	X	X	X	X	Pmts. To be offset by cost share from Rockport
Subtotal		4,644,475	129,380	224,373	129,366	129,359	129,352		
Expenses Covered by Operations & Maintenance Budget									
Replace Comminuter @ Treatment Plant	1	30,000		30,000					Cover w/ TP reserves (rebuilt FY09)
Replace roof garage/storage bldg			65,000						Offset w/ reserves
Press Bldg Roof Replacement	1	??		X					
Dump Station @ Treatment Plant	3	??	X						
Return Bldg Pumps/Controls	2	??		X					
Aeration Basins-Replace Gates/Railings	3	??			X				
Emergency Generator @ Treatment Plant	3	50,000			50,000				Cover w/ TP reserves
Plant Reserve -WWW Equip.									Balance 12/31/09 = \$126,445
Pump Station Reserve			20,000	20,000					Balance 12/31/09 = \$41,310
I & I Reserve			10,000	10,000	20,000	20,000	20,000	20,000	Bal 12/31/2009 = \$133,220
Intown Sewer Reserve			10,000	10,000	20,000	20,000	20,000	20,000	Balance 12/31/2009 = \$72,176
Vehicles									
3/4 Ton Pick-up w/plow (2006)									
1/2 Ton Ext. Cab Pick-up (2000)	1	25,000		25,000					Old truck to Parks & Rec
Service Van (1997)	2	20,000			20,000				
Hi-Vel Sewer Flushing Machine (1973)	3	150,000	X(finance)	?	?	?	?	?	Possible to finance to even out budget impact.
1 Ton Dump w/plow 2009									
Camera Van (1991)	5	25,000							
Subtotal		300,000	105,000	95,000	110,000	40,000	40,000		
Total		4,944,475	234,380	319,373	239,366	169,359	209,352		

Snow Bowl and Parks & Recreation Capital Improvement Plan

	FY10 Request	FY10 Approved	FY11 Request 1/11/10	FY11 Update 6/9/10	Notes
Land					
Snow Bowl Hillside Drainage Repair	20,000	0	25,000	0	Repair various drainage problems throughout ski slopes and in base area
Snow Bowl Hillside Power Line Maintenance	7,500	0	0	0	Cut back limbs along power line leading to radio tower. Cost split with Charlie Foote.
Light Poles and Lights for Terrain Park				7,500	2 poles and 4 lights for lower Terrain Park area
Buildings					
Bathroom for Maintenance Shop	0	0	0	0	project has been postponed for several years - low priority
Roof Repair for Rental Shop Building			1,500	0	Repair in roof seam at junction in modular building
Machinery & Equipment					
Snowmaking			10,000	7,143	replacement of inefficient snow guns, and additional new energy efficient guns
Groomer Track Belts	6,000	6,000			repair/replace track belts for PB200
Chairlift Brake Shaft Upgrade	5,000	5,000			(this project was postponed due to lift changes anticipated in RMRA redevelopment)
Snowmaking Water Flow Recording Devices	5,000	0			(this project was funded instead of Chairlift Brake Shaft Upgrade)
Snow Bowl Ticketing and Season Pass System				20,000	Update system software and hardware for better reporting, reliability, expansion
Vehicles					
Groomer Payment	19,000	19,000	25,000	0	Saving for groomer replacement (to avoid finance fees)
Purchase Light Duty Pickup Truck	4,000	4,000	4,000	0	Replace pickup truck with 200K miles. Cost split with Parks Reserve Account.
Purchase Tractor with bucket and flail mower	17,500	0	0	0	Tractor for various projects including annual field mowing needs. Cost split w/ Parks.
Total Capital Expense Request	84,000	34,000	65,500	34,643	

Town Appropriation	70,000	35,000	58,000	20,000	
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Capital Reserve Account Balance July 1st	15,205	15,205	16,205	27,900	Fund Balance at beginning of fiscal year
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Fund Balance Projected Fiscal Year End	1,205	16,205	8,705	13,257	Fund Balance at end of fiscal year
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Harbor Capital Reserve Plan

ITEM	FY07	FY08	FY09	FY10	FY11	FY12	FY13	FY14	Comments
Debt Payments:									
None									
Harbor Dredging:									
Gen. Harbor Maint Dredge	10,000	10,000	12,000	12,000	12,000	12,000	12,000	12,000	Approx every 10 years for existing finger float marina. Last done in 2003.
New finger float dredge		18,000	0						Proposed in 2006 at the extreme head of the harbor @ est cost of \$80K excluding eng, permitting, & float construction. '07 tabled.
Subtotal Dredging	10,000	28,000	12,000	12,000	12,000	12,000	12,000	12,000	<i>Balance in Dredging Reserve 11/06/09: \$68,277.</i>
Capital Improvements:									
Steamboat Landing upgrade		2,000	10,000	10,000	10,000	10,000	10,000	10,000	Long term: Improve turnaround, riprap, pier, etc.
Outer harbor breakwater/wave atten.		5,000	1,000	1,000	1,000	1,000	1,000	1,000	Proposed long term project
Marina/Finger Float redesign		2,000	2,000	2,000	2,000	2,000	2,000	2,000	Redesign to improve efficient use of area
Float Replacement	6,100	6,100	6,100	6,100	6,100	6,100	6,100	6,100	50 floats at \$1,200 w/ life est of 12 yrs + 19 floats @\$700 w/ est life of 12 yrs.
Ramp Replacement (3)	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	3 ramps at \$6,000 w/ est life of 18 years
Harbor Master Office/Facilities	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	Estimated cost = \$30,000- 40,000.
Electric Service at Docks			500	500	500	500	500	500	New electric service for transients.
<i>Welcome</i>	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	Replacement not currently scheduled. Expect that minor capital investment in boat will extend its life.
Dock/Wharf/10x10 caps	2,000	2,000	2,500	3,500	3,500	3,500	3,500	3,500	Estimated cost of \$70,000 at estimated life of 20 years
Steamboat landing ramp	500	500	3,700	4,300	4,300	4,300	4,300	4,300	8 floats at \$8,000 at est life of 15 years
Piling replacement	500	500	3,000	3,000	3,000	3,000	3,000	3,000	Last set of pilings were locally bought and set with two harbor marine. 30 pilings w/ est 20 yr life.
Whaler replacement/Safety boat		2,000	2,000	2,000	4,000	4,000	4,000	4,000	Need a safety boat/search and rescue
Benches/flower/tree beds		570	1,500	1,500	1,500	1,500	1,500	1,500	Pressure treated 6x6 and rods \$8,500 w/est life 15 yrs. Tree replacement. Bench upgrades
Subtotal Capital Improv	17,600	29,170	40,800	42,400	44,400	44,400	44,400	44,400	<i>Balance in Harbor Projects Reserve 11/06/09: \$112,343</i>
Annual Reserve Totals	27,600	57,170	52,800	54,400	56,400	56,400	56,400	56,400	

ITEM	Est total cost	Priority (1-5)	FY10	FY 11	FY 12	FY13	Comments
Building Exterior:							
Weatherstripping- air infiltration	200	1					Frm. yearly bldg maint. budget
Additional exterior lighting	9,000	1	4,500	4,500			To hght building details and say "OPEN"; hllite banners; streetlights on Wash. St. side- estimated \$9,000
Wooden permanent signage affixed to N&S side of bldg	12,000	5				6,000	Split cost with town 50/50
Replace 14 old windows on rear/bldg	20,000	2		20,000			
Building Improvements:							
Periodic rigging inspection, repairs (every 3 yrs)	1,400	2	1,400			1,400	And one-time chandelier cable repair to install a pulley for smoother cable flow
Thermostat in AUD for HVAC	??? A lot -	2					Difficult to keep Auditorium temperature even without a thermostat - entire system would need redesign
Install wi-fi in bldg	30,000	1		15,000			Split costs w PT and CC; 50% town; 50% users?
Improve balcony seating	40,000-600,000	4					Affix cushion to existing seats OR remove seats install new. Question - do people not attend/rent be?
Third fl bathrm,catering/hvac	209,000	1	X	X	X	X	Fundraise/town bond/grant or combination
TR alcove radiator repair?	7,000??	5					Too expensive - just use space heaters!?
TR Catering/elevator upgrade	38,000	5					
Additional power to Light Booth	600	3	600				
Update exterior banners	1,400			1,400			
Interior paint/paper:							
Repaper Tucker Room	8,000	1	8,000				Might be able to be postponed to 2010, but no further.
Equipment:							
Auditorium Sound System:							
*Phase V Camera system	\$18,000	2	8,250				Video camera for multi-uses;can recoup some of cost with rentals
Auditorium Lights:							
*Digital dimmer packs	14,000	1	14,000				
*New Stage Lights	45,000	1	20,000	10,000	10,000	5,000	or purchase CCT's and immed add/replace some; gradually replace remainder (\$20,000)
Install phone jacks TR, 3rd	1,100	1	1,100				
Piano restoration/replacement	\$25,000 - 100,000	4				X	Seek grants, funding/donations
Disco Ball for stage	250	1	250				from normal budget
Box Office software and ticket equipment	7,000	2		7,000			Provides savings from ticket service fees after 3 years; can now implment if town has merchant acct.
Asstd hearing equipment	3,500	2		3,500			Assists hearing impaired attendees
Media upgrades:							
Auditorium:							
Rear-projection screen	3,000	1	3,000				10 x 14 installed price includes drapes and storage case - already in 2009 budget
Misc. sound equipment	1,500	1	1,500				AV Cart, snake, additional sound cabinet - will improve usage/audio sounds
Conference Phone	*400		400				split total cost of \$800 with town - already in 09 Small Dept Eqpt budget
Tucker Room:							
Small projector	700						Portable to use on third floor or in TR;
Audio equipment - stereo equip	1,000	3		1,000			
Furniture & Fixtures:							
TR Catering oven	2,500	3					install on 3rd floor instead when that upgrade is done
Green Room upgrade	1,400		1,400				refrigerator, cabinetry, additional seating, stereo or audio equipment
Aud Blackout Curtains (see Window S above)		4				16,000	16,000 for new curtains. Trying to rehang, rework what exists for \$500
Clean and fireproof main gold drape	3,000	1		3,000			Being done as we speak!
Subtotal:							
			64,400	65,400	10,000	28,400	
Maint Reserve Deposits:							
			20,000	20,000	20,000	20,000	